

SECTION 3: STRATEGIC DIRECTION

Vision

The Yuba-Sutter Comprehensive Economic Development Strategy will inspire the community to participate in creating a dynamic region that measures economic improvement over and above job number calculation and focus on economic resiliency and recovery while building regional economic diversity resulting in an intent, resilient, relevant and responsive alliance to be a foremost place to live, work, learn, visit and conduct business.

Regional Goals, Objectives, Action Plan and Progress Evaluation

A complete list of public works projects by jurisdiction is included as Appendix B. Yuba-Sutter Public Works Projects.

Goal 1. Natural Resources/Geography – Protect and promote the region's natural resources, especially its abundance of water, access and availability to wide-open spaces and recreational opportunities while recognizing the threat of occurring and potential drought, flood and wildfire.

Objective 1.1 Prepare the Yuba-Sutter region for the impacts of climate change by undertaking actions to enhance climate-change preparedness and resilience.

Goal 2. Infrastructure – Promote available land for planned industrial growth and establish and nurture regional cooperative planning for projects. Leverage the assets of relicensing New Bullards Bar Reservoir to maximize profits from production of electrical power while also meeting environmental, recreational, irrigation and other non-power requirements and needs.

Objective 2.1 Pursue funding of public works projects identified in the Yuba-Sutter CEDS.



Action 2.2.1 – Sutter County SBFCA Progress: Levee repairs will be completed in two separate phases: Project I, the Feather River West Levee Project, will include work from Thermalito Afterbay to Star Bend, just south of Yuba City, and is targeted to be completed by mid-2017. Project II will include the area south of Star Bend to the confluence of the Feather River and the Sutter Bypass. Project II work includes repairs to the Sutter Bypass, and is in the planning stages. The Feather River West Levee Project is on schedule and within budget.



Action 2.2.2 – Yuba County: The Three Rivers Levee Improvement Authority (TRLIA), a joint powers agency, was established in May 2004 by the County of Yuba and Reclamation District 784 to finance and construct levee improvements in south Yuba County. TRLIA's mission is to provide 200-year flood protection. Four work phases were identified to achieve that goal along the Yuba, Feather, and Bear Rivers and the Western Pacific Interceptor Canal.

Action 2.2.2 – Yuba County TRLIA Progress: To date, the Feather River Levee Improvements represent the bulk of the fourth phase of work. In total, more than \$420 million is being invested in flood protection improvements, approximately half of which is being paid for by the State of California. Yuba and Bear River Levee Improvement projects were completed by 2006. Recently Completed or ongoing projects are:

Feather River Levee Improvements Segment 1. Bear River to Star Bend. This segment of levee sits just below Star Bend, stretching from the Bear River setback levee to 3.8 miles south. Improvements included cutoff walls,

Objective 2.3 2015/2016 **Progress:** Caltrans and Sutter County officials marked the completion of a much-needed interchange at the busy junction of State Route 99 and Riego Road. The bulk of the \$31 million project came from Proposition 1B transportation bond measure funding.

Objective 2.3 2015/2016 **Progress performance measurement evaluated by:** The new interchange represents a major safety improvement for 36,000 motorists daily. The daily traffic volume at that location is projected to increase to more than 75,000 by 2031.

Objective 2.3.1 – Live Oak Project # **LO13 2015/2016 Progress Performance Measures:** The new Soccer Park/Drainage Basin Improvements Phase 1 twenty-six acres includes a temporary storm drainage basin to capture water during severe winter rain storms. The basin is critical for reducing storm drain flows downstream of the existing city drainage and is a key feature in the city's Master Drainage Study. The soccer fields provide an important recreational asset and satisfy the high demand in Live Oak. Youth Soccer leagues have nearly 500 children signed up for the coming fall season and about 120 players in the adult league.

Action 2.3.1 – Live Oak: Complete infrastructure improvements necessary to support business investment.

Action 2.3.1 – Live Oak Project # LO13 2015/2016 Progress: Live Oak completed Project LO13 – Soccer Park/Drainage Basin Improvements Phase 1. Sources of funding were \$1.8 million Prop 84 grant, \$700,000 from the City of Live Oak and \$2 million in-kind from the Sutter Butte Flood Control Agency. The Sutter Butte Flood Control Agency excavated the park in order to use the clay soil for levy improvements.

Action 2.3.2 – Marysville Project # M16 2016/2017
Progress: Accelerate Street Resurfacing and Improvements Project. Marysville has been awarded a \$50,000 SACOG grant to conduct an updated Pavement Management Study as a precursor to preparing a local street improvement bond financing package of up to \$4 million to leverage outside funding sources, including to serve as local match for federal grants.

Action 2.3.2 – Marysville Project # M7 2016/2017
Progress: Rebuild 5th Street to Complete Streets Standards from State Route 70 to J Street Project. Marysville has been awarded \$700,000 in funding under the State Active Transportation Program in part, to undertake phase 1 of design/engineering for 5th Street. RFP for engineering service is currently being developed for immediate circulation.

Action 2.3.2 – Marysville Project # M8 2016/2017
Progress: Extend 2nd Street from State Route 70 to J Street Project. Marysville has been awarded \$700,000 in funding under the State Active Transportation Program in part, to undertake a project study report for 2nd Street. RFP for engineering services is currently being developed for immediate circulation.

Action 2.3.2 – Marysville Project # M13 2016/2017
Progress: Incorporate Streetscape Improvements on State Route 70 from 1st Street to 6th Street Project. Marysville has adopted a First Year Action Plan to implement its Bounce Back Vision Plan, including a priority on distinctive signage, wayfinding signage and season street banners on SR 70 and other major streets.

Action 2.3.2 – Marysville Project # M17 2016/2017
Progress: Refurbish and Update City Hall Project.

Action 3.1.2 – BAFB Wastewater Treatment Plant #R14:

The existing wastewater treatment plant at Beale Air Force Base is circa 1944 and struggles with stricter state compliance and operating and maintenance costs and in meeting effluent standards in ponds for dissolved solids and pH. The base sewage requirements are 360,000 gallons per day .

Action 3.1.2 – BAFB Wastewater Treatment Plant Project #R14 2016/2017 **Progress:** Beale AFB is working with the Financial Management Center of Excellence as they develop a Business Case Analysis (BCA) which will detail the most prudent option regarding either rehabilitation or demolition of the Wastewater Treatment Plant

Action 3.1.4 – BAFB Electricity Project #R17: Beale Air Force Base experiences increased power outages caused by overloads, increased sustainment costs for power restoration and more reliance on generator power that could result in potential notices of air violation. The base must establish redundant and survivable 60KV power, meet the growing need for power, sustain 25MW peak, support uninterrupted cyberspace missions, and recapitalize electrical infrastructure. Beale AFB Civil Engineers have programmed resource requirements for \$28.1 million to incrementally upgrade the electrical infrastructure over fiscal years (October 1-September 30) 2015 through 2020

Action 3.1.5 – BAFB DAMS Project #R18 There are a total of 22 dams on Beale AFB, 14 of which are FEMA reportable. During the early part of 2017, Beale -- along with much of Northern California -- experienced a significant amount of rainfall which caused two dams to be weakened and potentially compromised due to erosion. The erosion is accelerated as the rain continues.

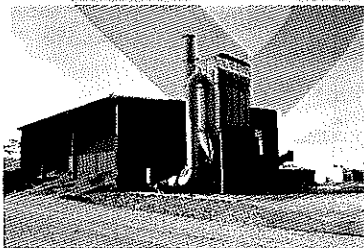
Action 3.2.3 – Yuba County: Develop the Highway 65 corridor and Sports and Entertainment Zone area.

Action 3.2.3 – Yuba County Economic Development Project 2016/2017 Progress: The Enterprise Rancheria Indian tribe's Fire Mountain Resort and Casino located on 40 mile Road in Yuba County in the Highway 65 corridor broke ground. Construction expected to begin spring of 2017.

Action 3.2.4 – Yuba County: Continue development of infrastructure to support the success of Yuba County Airport and its airport industrial parks as a strategy to increase the usability of existing zoned land for industrial/business park development.

Action 3.2.4 – Yuba County Project # YA6 2016/2017 Progress: Yuba County Airport taxiway. Biological and Wetlands Resource Assessment completed. SHPO concurrence completed. Yuba County CEQA Notice of Exemption completed.

Action 3.2.4 – Yuba County Project # RD11 2015/2016 Progress: Regional Drainage Facility. Pump Station 10 is under construction and will provide supervisory control and data acquisition (SCADA electronic controls. Two additional basins are in planning and other phases awaiting funding.



Action 3.2.5 – Yuba County Project # PVT1 2016/2017 Progress: Forest Biomass Business Center Development in Camptonville. This biomass energy facility would be a of a former sawmill in Celestial Valley. Progress to date includes feasibility study, technology due diligence, co-products consideration, utility interconnection study,

Action 3.3.1 – Sutter County: Promote visitor services and agritourism.

Action 3.3.2 – Marysville: Promote Marysville as a tourism-destination point.

Objective 3.4 Collaborate with regional organizations to increase the marketing of Yuba-Sutter to support an approach to agritourism and expand agricultural industries.

Action 3.4.1 – Sutter County: Promote, sustain, and diversify agricultural industries countywide.

Action 3.4.2 – Sutter County: Expand local agriculture.

Action 3.4.3 – Wheatland: Encourage agricultural food and fiber processors to locate in the City of Wheatland as a means of creating local jobs and ensuring the viability of agriculture in Yuba County.

Action 3.4.4 – Wheatland: Support the development of County policies and programs that would enhance the long-term viability of agriculture outside of Wheatland's urbanizing areas.

Goal 4. Workforce, Skills, and Business Sustainability – Reduce terminal education migration and attract young educated and skilled adults back to their familial community and fortify the workforce with intelligent, well-educated individuals who have similar pay and living condition opportunities as those elsewhere.

Objective 4.1 Support the work of the educational institutions and employment training programs along with their programs and services that work to educate and train the region's workforce.

Action 4.A.1.1 – Wheatland: Seek to attract a full-service university to partner with an exceptional community-serving hospital, technology innovators, and light manufacturers within the community.

Objective 4.A.2 Continue efforts through Northern California Career Pathways Trust and North Central Counties Consortium and local Workforce Investment Board to better connect career programs with the industries in our area, improve student academic and technical skills, target STEM (science, technology, engineering and math) and career ready-related skill gaps.

Objective 4.A.2 2016 Yuba-Sutter Business Consortium 2016/2017 Progress performance measurements: Yuba and Sutter County One Stops have had 215 Internal jobs created; made 753 Job seeker referrals; provided 2,313 services to employers; registered 21 new businesses; 28 Rapid Response Activities/Lay Off Aversion; made 55 On-the-job training contracts; and held 18 job fairs / On-site recruitments.

Action 4.2.1 – Yuba-Sutter Business Consortium: To create new opportunities for all Yuba and Sutter county residents, improve business climate and enhance the quality of life for all residents. Identify areas employment needs and provide training to fill the needs of businesses in the area.

Action 4.2.1–YSEDC 2016 Yuba-Sutter Business Consortium 2016/2017 PROGRESS: Yuba and Sutter County One Stops have developed and are in the process of developing more training programs to meet the needs of local business owners. The consortium has provided access and resources to Employer Training Program (ETP) funding for business.



Action 5.4.1 – Yuba County 14Forward Homeless Project #Y10. Yuba County partnered with several 14FORWARD, a temporary shelter and resource center for the homeless. The site includes 20 2-person structures, an onsite manager, dog facility, and provides services and resources to move the homeless toward permanent employment and housing.

Action 5.4.1 – Yuba County 14Forward Homeless Project #Y10: 2016/2017 Progress – Yuba County established a temporary sheltering and resource program, located at 14th Street in west Marysville next to Twin Cities Rescue mission. Through its Coordinated Entry Program, Yuba County continues to develop a more extensive learning/training resource center and provide more housing for the homeless.

Action 5.4.2 – Sutter County Project #S13 Transitional Homeless Shelter: This transitional shelter will house up to 60 homeless persons. The facility would include dormitory sleeping areas, a kitchen area, a laundry area. Once developed, the County expects the program would assist persons with securing permanent housing, and obtaining employment.

Action 5.4.2 – Sutter County Project #S13 Transitional Homeless Shelter: 2016/2017 Progress – Sutter County is studying the use of County property adjacent to the Sutter County Airport.

Objective 5.5 Improve jail facilities and reduce overcrowding.

Objective 5.5 – Sutter County Project #S11 Main Jail Expansion 2016/2017 Progress Performance Measurements. Jail expansion will add 14 medium security female beds, 28 maximum security

winter rain storms. The basin is critical for reducing storm drain flows downstream of the existing city drainage and is a key feature in the city's Master Drainage Study. The soccer fields provide an important recreational asset and satisfy the high demand in Live Oak. Youth Soccer leagues have nearly 500 children signed up for the coming fall season and about 120 players in the adult league.

Objective 6.1– Wheatland Project #W5 2015/2016 Progress Performance Measures: Sunset Valley Duplexes Project completed December, 2015-88 apartments are now fully occupied. Project area streets were reconstructed and also included sidewalks and gutters. Total Project cost was \$16 million of which \$612,000.00 was for street reconstruction. Funding sources for housing project was from state grant, street reconstruction came from Federal Home Loan Bank grant, Mercy Housing funds and Federal Low Income Tax Credits.

Objective 6.1– Regional Goal #R10-2015/2016: Progress Performance Measures: The 78,853 square foot, multi-level Sutter County Courthouse was completed in January 2016. It has the capacity for 7 courtrooms and combined the courthouse services that were previously located in 4 different buildings. It is also now located next to the county jail and Sheriff's department. This new courthouse will significantly improve public service and security, court operational efficiency and access to justice for county residents.

Action 6.1.1 – Live Oak: Improve the quality of life and maintain Live Oak's small-town atmosphere.

Action 6.1.1 – Live Oak Project # LO9 2014 Progress: Live Oak's Public Safety Center, which houses the Sutter County Fire Department and Sutter County Sheriff's Office was remodeled. The \$855,304 project was paid for through Community Development Block Grant Program funds. This project was included as number LO9 in 2014

Supplemental Environmental Project as agreed to with the Central Valley Regional Water Quality Control Board.

Action 6.1.2 – Marysville Project #M11 Regional **Bicycle and Pedestrian “bike Hub” 2016/2017 Progress:** Marysville has received \$46,500 in CDBG project funding to prepare a feasibility plan for a possible multi-use Bike Hub/Community Center. Following competitive procurement, a firm has been selected to prepare the plan.

Action 6.1.3 – Wheatland: Continue to grow wisely while implementing the principles of the Wheatland Community Vision, including protecting environmental resources, conserving the city’s rich heritage, retaining open space, providing local energy and economic opportunities, promoting public health and safety, and maintaining quality of life.

Action 6.1.3 – **Wheatland Project #W5 2015/2016 Progress:** Sunset Valley Duplexes Project completed December, 2015. Duplexes were specifically made affordable for lower income families. New water and sewer infrastructure, new landscaping, new energy efficient building systems installed and complete flood risk/insurance mitigation. Streets in the project area were reconstructed as well. Project cost was \$16,000,000 and was funded by City of Wheatland, Yuba County.

Action 6.1.4 – Wheatland: Integrate public facilities and commercial spaces around public gathering places, such as squares and promenades.

Action 6.1.5 – Regional Goal #R10 2015/2016 **Progress:** New Sutter County Courthouse was completed January

Action 7.1.2-- Regional Goal R15-A 2015/2016: SR 70, Feather River Blvd. Construction of new interchange, completed in 2015. Replaced four-way light system. \$22,333,000.

Action 7.1.3-- Regional Goal R-16-A 2015/2016: SR 20, Marysville Road to east of Smartsville Road: Rehab Pavement, completed 2015. \$8,318,000.

Objective 7.2 Develop sustainable delivery modes for manufacturing, freight, transport, logistics and warehouse industries in the region.

Objective--7.2 Regional Goal R14 **2016/2017: Progress performance measurement:** Caltrans is currently working with City of Live Oak leaders, business owners, and community members on the Planning Assessment/Environmental Determination (PA/ED) Project Report for the SR 99 Live Oak Streetscape, Safety, and Rehabilitation Project. Phase 1 - Downtown Core Area (August 2017).

Purpose:

The purpose of this project is to rehabilitate Live Oak Boulevard and use to enhance the City's appearance. It will also provide safety improvements, improve traffic flow of a key state highway thereby enhancing local accessibility and regional goods movement, and be a catalyst of revitalization for the local economy and Downtown Core of the City of Live Oak.

Need:

SR 99 acts as a barrier dividing Live Oak into east and west halves. The existing infrastructure of SR 99 does not support multiple modes of transportation, contains inadequate roadway drainage which leads to ponding along the highway, and has one only lane of traffic in each direction causing significant queuing and traffic delays during peak travel times

exposure to promote all six jurisdictions with an emphasis on creating a conduit for local growers and vendors to market their goods. These projects would include leveraging preexisting venues and activities such as Bishop's Pumpkin Farm which draws 180,000 visitors in the fall, or Swan Festival which offers tours to the larger region from Colusa to Butte to Yuba and south to Sacramento counties. \$100,000 per year budget

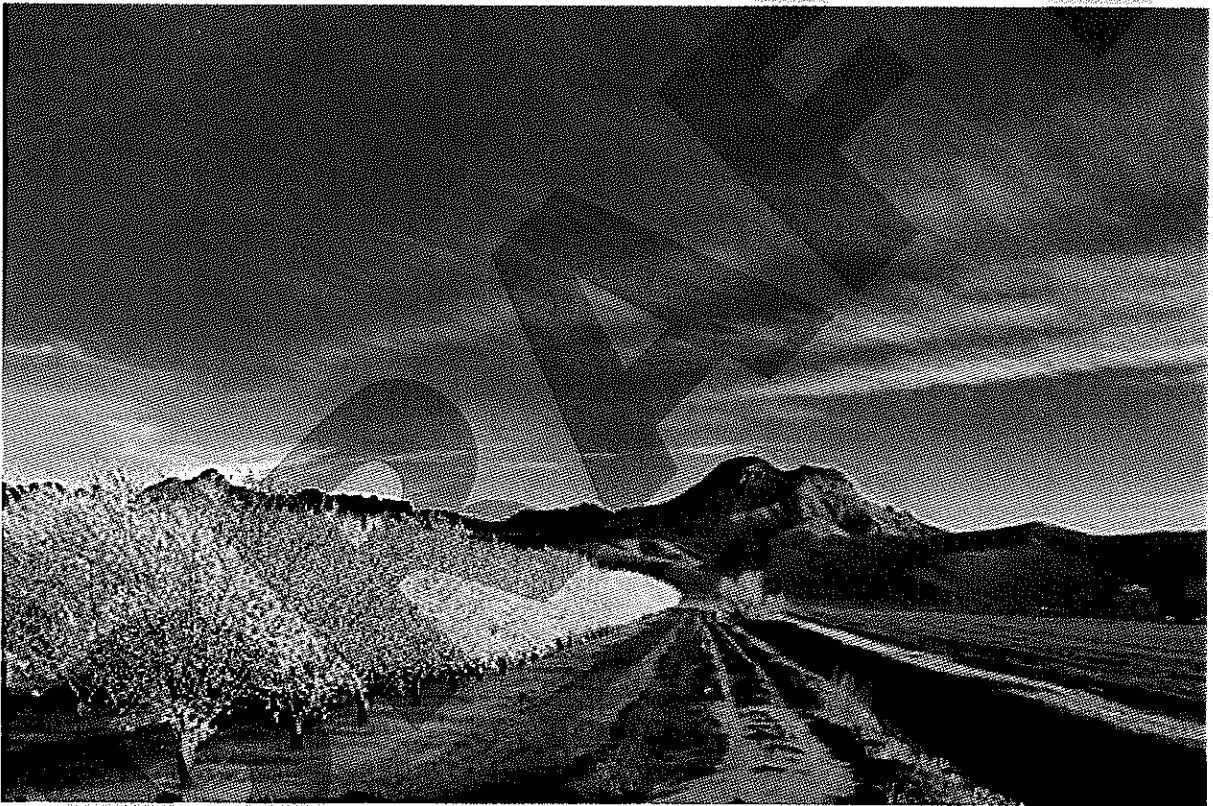
Goal 9. Access to Capital – Encourage a positive local investor environment and increase access to business capital.

Objective 9.1 Formulate and deliver supportive tools for both small- and large-scale enterprises that include but is not limited to business retention and support; technical assistance; access to capital through business assistance loans, microenterprise technical assistance, and loans, United States Department of Agriculture (USDA) and Economic Development Administration (EDA) and YSEDC internal programs.

Objective 9.1 2015 YSEDC Progress performance measurement: YSEDC was awarded a Rural Business Enterprise Grant from USDA, Rural Development for the purpose of providing technical assistance to the newly formed California Finance Consortium, a nonprofit organization with the stated mission of advancing local enterprises in underserved areas, expanding economic output by linking enterprises to capital, expertise education and other entrepreneurial services and carrying on other charitable activities associated with these goals. Corporate membership consists of a collaborative of five regional economic development districts/organizations with a footprint in 22 northern California counties.

Objective 9.1 2015 YSEDC Progress performance measurement: Rabobank contributed matching funds of \$25,000 and "a loaned executive" to provide guidance from a private sector commercial lender perspective. This project is in progress with an expanded evaluation to follow.

Action 9.2. – Live Oak: Maximize opportunities for new business investment that provide jobs and support the local tax base.



SECTION 4: DISASTER AND ECONOMIC RECOVERY AND RESILIENCY

Disaster Recovery and Resilience

Yuba and Sutter counties have been highly involved in the creation of individual Pre-Disaster Mitigation Plans for the counties and cities within the region. Mitigation planning is essential to the region's ability to withstand and recover from disasters. Each county within the district has adopted a mitigation plan.



Yuba County Multi-Jurisdictional Multi-Hazard Mitigation Plan is the product of a collaborative effort between the County of Yuba and its special districts. Plans developed for the Yuba County Multi-Hazard Mitigation Project included single-jurisdiction plans for the Dobbins-Oregon House Fire Protection District and the Yuba County Water Agency. (Details of the plan are available at: (A complete copy of the Yuba County Multi-Hazard Mitigation plan is available on their website: www.co.yuba.ca.us)

flood risk and eventually remove more than 34,000 properties from FEMA Special Flood Hazard Areas. Levee repairs will be completed in two separate projects.

Economic Resilience and Recovery

Economic resilience is important from two perspectives. In one respect, it is about a community's individual businesses and short-term, practical actions to sustain their operations after a disaster. However, economic resilience is concerned with the broader regional economic development and long-range adaptability to a changing, and often turbulent, economic environment.

Business Resiliency

It has been shown that apart from direct damage to premises, the largest impact of a disaster was the disruption of lifelines-water, electricity, sewer, and waste water treatment. Other factors included disruption in logistics flows, reduced employee productivity through transportation difficulties and the effects of the disaster on their homes and reduced customer traffic. Developing emergency and recovery plans or buying



The results from the community impact survey, SWOT analysis, local and regional government input identified the need for diversification of industry types, a strong regional infrastructure, and business attraction. This analysis was the guideline for setting forth the regional goals and objectives and the recognition it is necessary to develop a coherent economic strategy.

Measuring Resilience

There is no hard and fast way to measure economic resilience due the multi-dimensional nature of resilience. However, if a region can demonstrate their successes and if they can measure the cost benefits of increasing resilience, chances that community and partner buy-in will occur in greater measure are significantly enhanced, and conversely better resilience will result.

For the region of Yuba-Sutter the best tool for measuring at least the impact of flooding would be FEMA Community Rating System. Improvements on levees and infrastructure gives the community a better rating and lowered insurance rates for residents but also proves economic resilience for potential investors, new businesses and industries.



2015 Economic Development Planning Survey

Most important (1) to least important; top number is count of respondents; rank is the weighted average calculated by dividing the sum of all weighted rankings by number of total responses.

1. Please rank in order of importance, in generating support for economic development, the following economic priorities (1 being most important and 5 being of least importance)

| Rank | | 1 | 2 | 3 | 4 | 5 |
|------|--|-----------|-----------|-----------|-----------|-----------|
| 1 | Economic resiliency and recovery | 33 34% | 26 27% | 18 19% | 13 13% | 7 7% |
| 2 | Develop measurables beyond counting jobs to gauge economic improvement | 22 23% | 23 24% | 23 24% | 15 15% | 14 14% |
| 3 | Regional economic diversity | 23 24% | 15 15% | 18 19% | 18 19% | 23 24% |
| 4 | Embrace capacity building and broad-based wealth creation | 12 12% | 23 24% | 21 22% | 25 26% | 16 16% |
| 5 | Establish information networks | 7 7% | 10 10% | 17 18% | 26 27% | 37 38% |

2. Please rank in order of importance, in generating support for economic development, the following strengths of Yuba-Sutter's Natural Resources and Geography (1 being most important and 8 being of least importance)

| Rank | | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
|------|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 1 | Abundance of water | 30 36% | 23 28% | 13 16% | 2 2% | 2 2% | 2 2% | 8 10% | 3 4% |
| 2 | Proximity to the Sacramento metro area and Sacramento International Airport | 23 28% | 16 19% | 10 12% | 16 19% | 13 16% | 3 4% | 1 1% | 1 1% |
| 3 | Bullard's Bar potential for electricity and water sales | 16 19% | 17 20% | 13 16% | 15 18% | 6 7% | 9 11% | 7 8% | 0 0% |
| 4 | Aggregate and timber | 0 0% | 12 14% | 23 28% | 18 22% | 12 14% | 9 11% | 9 11% | 0 0% |
| 5/6 | River fronts | 6 7% | 9 11% | 9 11% | 17 20% | 19 23% | 11 13% | 11 13% | 1 1% |
| 5/6 | Sutter Buttes | 5 6% | 3 4% | 4 5% | 5 6% | 15 18% | 21 25% | 25 30% | 5 6% |
| 7 | Wildlife | 0 0% | 3 4% | 9 11% | 8 10% | 13 16% | 27 33% | 21 25% | 2 2% |
| 8 | Other | 3 4% | 0 0% | 2 2% | 2 2% | 3 4% | 1 1% | 1 1% | 71 86% |

17 Comments:

1. Track record for CEQA.
2. After the FERC re-licensing is complete in 2016, the YCWA undertaking the task of becoming its own utility district and selling power to the people of Yuba County.
3. Consideration for the drought, I believe that Yuba County Foothills need to directly benefit from Bullards Bar and its ability to provide water especially to Oregon House/Dobbins

7. Making it more affordable to do business in these counties.

4. Please rank in order of importance, in generating support for economic development, the following threats to Yuba-Sutter's Natural Resources and Geography (1 being most important and 5 being of least importance)

| Rank | | 1 | 2 | 3 | 4 | 5 |
|------|--|-----------|-----------|-----------|-----------|-----------|
| 1 | Drought, flood, wildfires | 40 48% | 18 22% | 12 14% | 12 14% | 1 1% |
| 2 | Loss of water rights | 22 27% | 34 41% | 20 24% | 7 8% | 0 0% |
| 3 | Loss of agricultural land | 12 14% | 17 20% | 29 35% | 23 28% | 2 2% |
| 4 | Negative determination regarding the relicensing of Bullard's Bar by the state | 8 10% | 13 16% | 21 25% | 40 48% | 1 1% |
| 5 | Other | 1 1% | 1 1% | 1 1% | 1 1% | 79 95% |

5 Comments:

1. What does "Negative determination" mean?
2. The relicensing of Bullards Bar and for Yuba County to maintain and benefit from the power generation is crucial to the economic stability of the entire county
3. (relicensing by the state?). Poor leadership
4. Uncertainty surrounding quality of our natural resources and geography based on the extremes in our history (recent and past) needs to be addressed to establish as much stability as can be reasonably established if we are to mitigate related threats.
5. Over regulation of everything and the high fees for improvements and development.

5. Please rank in order of importance, in generating support for economic development, the following strengths of Yuba-Sutter's Infrastructure (1 being most important and 6 being of least importance)

| Rank | | 1 | 2 | 3 | 4 | 5 | 6 |
|------|---|-----------|-----------|-----------|-----------|-----------|-----------|
| 1 | Available land for planned industrial growth | 20 26% | 17 22% | 20 26% | 14 18% | 6 8% | 1 1% |
| 2 | Existing infrastructure of highways and byways for transporting goods | 19 24% | 16 21% | 23 29% | 11 14% | 6 8% | 3 4% |
| 3 | Levee infrastructure | 22 28% | 14 18% | 10 13% | 14 18% | 16 21% | 2 3% |
| 4 | Water and wastewater capacity | 11 14% | 19 24% | 17 22% | 16 21% | 15 19% | 0 0% |
| 5 | Cities with well-defined spheres of influence | 5 6% | 10 13% | 8 10% | 22 28% | 32 41% | 1 1% |
| 6 | Other | 1 1% | 2 3% | 0 0% | 1 1% | 3 4% | 71 91% |

3 Comments:

1. Reliable delivery and capacity for conveyance of water in the North Yuba Foothills
2. Low occupancy costs.
3. Beale AFB

6. Please rank in order of importance, in generating support for economic development, the following weaknesses of Yuba-Sutter's Infrastructure (1 being most important and 6 being of least importance)

| Rank | | 1 | 2 | 3 | 4 | 5 | 6 |
|------|--|-----------|-----------|-----------|-----------|---------|---------|
| 1 | Lack of regional cooperative planning for projects | 29 37% | 22 28% | 11 14% | 12 15% | 4 5% | 0 0% |

10. Legalize and capitalize on marijuana growing industry like Nevada Co. and other California counties
11. Leveraging support from regional partners, state and federal.

8. Please rank in order of importance, in generating support for economic development, the following strengths of Yuba-Sutter's Existing, Emerging and Declining Industry Sectors (1 being most important and 5 being of least importance)

| Rank | | 1 | 2 | 3 | 4 | 5 |
|------|---------------------------|-----------|-----------|-----------|-----------|-----------|
| 1/2 | Beale Air Force Base | 24 32% | 19 25% | 16 21% | 17 22% | 0 0% |
| 1/2 | Agriculture-based tourism | 18 24% | 33 43% | 10 13% | 12 16% | 3 4% |
| 3 | Manufacturing industry | 21 28% | 10 13% | 24 32% | 21 28% | 0 0% |
| 4 | Emerging wine region | 10 13% | 13 17% | 26 34% | 23 30% | 4 5% |
| 5 | Other | 3 4% | 1 1% | 0 0% | 3 4% | 69 91% |

10 Comments:

1. Wine is an inappropriately heavy user of valuable water, for a oversupplied product
2. While Agricultural-based tourism is a nice concept, I don't think it brings in the amount of tourism that we'd like to see. I believe that recreational tourism for sportsmen has much greater potential.
3. Promote and develop the agri tourism market. Don't require Administrative Hearings or Use Permits for Bed and Breakfasts up to five bedrooms.
4. Timber industry is on the decline due to too much environmental rules and costs.
5. Gas extraction
6. I don't know enough to answer this factually. I'm guessing.
7. Anything but wine
8. Recreational opportunities.
9. Agricultural
10. Again, marijuana and the byproducts of hemp, could be an agriculture-based tourism asset

9. Please rank in order of importance, in generating support for economic development, the following opportunities for Yuba-Sutter's Existing, Emerging and Declining Industry Sectors (1 being most important and 6 being of least importance)

| Rank | | 1 | 2 | 3 | 4 | 5 | 6 |
|------|--|-----------|-----------|-----------|-----------|-----------|-----------|
| 1 | Support expansion of Beale's existing missions, recruitment of new missions, and pledge regional commitment to protect Beale from down-sizing or closure | 28 37% | 11 14% | 12 16% | 10 13% | 12 16% | 3 4% |
| 2 | Market locally grown, locally sourced food | 13 17% | 24 32% | 13 17% | 18 24% | 8 11% | 0 0% |
| 3 | Protect agricultural land | 15 20% | 18 24% | 13 17% | 14 18% | 15 20% | 1 1% |
| 4/5 | Increase population demographics to attract higher-end retailers | 10 13% | 11 14% | 16 21% | 18 24% | 20 26% | 1 1% |
| 4/5 | Increase regional visibility to promote tourism | 7 9% | 12 16% | 22 29% | 15 20% | 18 24% | 2 3% |
| 6 | Other | 3 4% | 0 0% | 0 0% | 1 1% | 3 4% | 69 91% |

8 Comments:

| | | | | | | | |
|---|--|----------|-----------|-----------|-----------|-----------|-----------|
| 4 | Engage next-generation farmers | 8 11% | 10 13% | 17 23% | 17 23% | 21 28% | 2 3% |
| 5 | Grow population to foster a more skilled workforce | 2 3% | 20 27% | 6 8% | 20 27% | 22 29% | 5 7% |
| 6 | Other | 0 0% | 1 1% | 1 1% | 4 5% | 5 7% | 64 85% |

6 Comments:

1. I thought that business leaders and community leaders were suppose to be capitalized on.....did it not happen.
2. Offer tax credits to businesses that will offer training and work to young people.
3. Region needs to expand introduction to construction crafts skills to Junior High and High School students. Bring back woodshop equipment and teachers!
4. Before we can attempt 3-6, we must first succeed at workforce improvement.
5. Provide safe state of the art learning, living environments.
6. Align skillsets to needs of business instead of just using standard educational concepts.

12. Please rank in order of importance, in generating support for economic development, the following strengths of Yuba-Sutter's Health, Public, Education and Safety (1 being most important and 7 being of least importance)

| Rank | | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|------|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 1 | Cooperative economic development environment | 20 30% | 11 16% | 11 16% | 12 18% | 6 9% | 6 9% | 1 1% |
| 2/3 | Boundaries of Beale AFB lend itself to sustainability and growth - no encroachment on Beale | 13 19% | 9 13% | 12 18% | 9 13% | 16 24% | 5 7% | 3 4% |
| 2/3 | Close proximity to higher education | 12 18% | 10 15% | 11 16% | 12 18% | 11 16% | 9 13% | 2 3% |
| 4 | Expansion of our regional medical facility and access to extended care services/cancer center | 9 13% | 13 19% | 14 21% | 9 13% | 10 15% | 9 13% | 3 4% |
| 5 | Inter-governmental cooperation and partnerships with federal and state agencies to ensure land conservation | 4 6% | 12 18% | 10 15% | 15 22% | 13 19% | 10 15% | 3 4% |
| 6 | Low crime rate relative to state average | 8 12% | 11 16% | 8 12% | 7 10% | 9 13% | 22 33% | 2 3% |
| 7 | Other | 1 1% | 1 1% | 1 1% | 3 4% | 2 3% | 6 9% | 53 79% |

7 Comments:

1. I wish we had these things...
2. Our regional medical center is a shambles and our crime rate is not below the regional average. Comparison to major population centers is foolish.
3. If FRHG doesn't change its image, we will continue to go out of the area for health care.
4. Education and promotion of healthy lifestyles and eating habits.
5. I can't answer these factually. Am guessing
6. Improved collaboration among existing health facilities and providers to improve local service quality
7. Browns Valley has one of the best Elementary Schools in the state. The area also offers a variety of charter and other educational opportunities

13. Please rank in order of importance, in generating support for economic development, the following weaknesses of Yuba-Sutter's Health, Public, Education and Safety (1 being most important and 7 being of least importance)

| Rank | | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|------|--------------------------------|-----------|----------|-----------|----------|---------|---------|---------|
| 1 | Educated and skilled workforce | 26 39% | 9 13% | 14 21% | 8 12% | 4 6% | 5 7% | 1 1% |

| Rank | | 1 | 2 | 3 | 4 | 5 |
|------|---|-----------|-----------|-----------|-----------|-----------|
| 1 | Recreational tourism and access to fishing, boating, hiking, biking, etc. | 27 41% | 25 38% | 12 18% | 1 2% | 1 2% |
| 2 | Entertainment Zone in Yuba County - amphitheater, casino, and additional commercial | 22 33% | 11 17% | 16 24% | 12 18% | 5 8% |
| 3/4 | Bishop's Pumpkin Farm - tourism, educational program and hiring | 10 15% | 10 15% | 17 26% | 26 39% | 3 5% |
| 3/4 | Sports tourism - tournaments, various hunting seasons | 3 5% | 19 29% | 20 30% | 24 36% | 0 0% |
| 5 | Other | 4 6% | 1 2% | 1 2% | 3 5% | 57 86% |

7 Comments:

1. Events: Stampede, Bok Kai ... etc.
2. East Indian community events
3. I don't know.
4. Not much to work with
5. Museum of forgotten warrior
6. Strong Christian influence keeps ethics and values where they have been. This is slipping and will devalue the area in the eyes of business.
7. Cleaning up the riverfronts and making the rivers swimmable, like Nevada County would add value to recreational tourism

16. Please rank in order of importance, in generating support for economic development, the following opportunities for Yuba-Sutter's Culture and Recreation (1 being most important and 8 being of least importance)

| Rank | | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
|------|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 1 | Expand and enhance existing recreational areas and facilities | 17 26% | 9 14% | 9 14% | 17 26% | 13 20% | 1 2% | 0 0% | 0 0% |
| 2 | Build-out the entertainment zone in Yuba County | 19 29% | 12 18% | 6 9% | 7 11% | 13 20% | 5 8% | 2 3% | 2 3% |
| 3 | Attract a hotel/event center | 8 12% | 16 24% | 14 21% | 5 8% | 8 12% | 7 11% | 6 9% | 2 3% |
| 4 | Attract a multi-use sports complex | 5 8% | 11 17% | 17 26% | 10 15% | 5 8% | 7 11% | 7 11% | 4 6% |
| 5 | Support the expansion of Bishop's Pumpkin Farm | 2 3% | 6 9% | 11 17% | 11 17% | 10 15% | 11 17% | 12 18% | 3 5% |
| 6 | Finish the Plumas Street Theatre project | 5 8% | 4 6% | 6 9% | 9 14% | 9 14% | 21 32% | 11 17% | 1 2% |
| 7 | Provide more infrastructure for the cycling community | 5 8% | 7 11% | 3 5% | 6 9% | 7 11% | 11 17% | 22 33% | 5 8% |
| 8 | Other | 5 8% | 1 2% | 0 0% | 1 2% | 1 2% | 3 5% | 6 9% | 49 74% |

5 Comments:

1. Take care of and use present ent. zone facilities
2. None of these are likely to have a positive return on investment - we have hotels, cities are moving away from convention center building because of cost relative to revenue, sports complexes are expensive and make no sense without an anchor team
3. Put more energy into annual events: Bok Kai, Ethnic Diversity, Mexican Independence, Stampede, Swan Festival. Partner with Yuba Sutter Arts and United Way.
4. HWY 20 needs to be improved more passing lanes and a bike lane.
5. Enable people with successful, positive, life experiences to have a way to help people in need of learning them. This is true cultural improvement.

| | | | | | | | |
|-----|--|-----------|-----------|-----------|-----------|-----------|-----------|
| 2 | Encourage citizens to renew their interest and participation | 8 12% | 14 21% | 24 36% | 13 20% | 7 11% | 0 0% |
| 3 | Encourage next generation succession planning especially in the agriculture industry | 10 15% | 9 14% | 16 24% | 15 23% | 13 20% | 3 5% |
| 4/5 | Temper the vocal negative minority | 12 18% | 12 18% | 9 14% | 5 8% | 22 33% | 6 9% |
| 4/5 | Raise cultural awareness | 6 9% | 11 17% | 11 17% | 21 32% | 14 21% | 3 5% |
| 6 | Other | 0 0% | 3 5% | 0 0% | 1 2% | 8 12% | 54 82% |

3 Comments:

1. Don't think much can be done about the vocal negative minority. They just want something to complain about.
2. The negative minority may not always be the same people depending upon who is making the assessment. The key is to find a reasonable balance and temper the angry voices on each extreme.
3. Eliminate divisive "cultural" isolationisms and encourage the "American melting pot" family and community values.

20. Please rank in order of importance, in generating support for economic development, the following opportunities for Yuba-Sutter's Financial Limitations and Access to Capital (1 being most important and 5 being of least importance)

| Rank | | 1 | 2 | 3 | 4 | 5 |
|------|---|-----------|-----------|-----------|-----------|-----------|
| 1 | Encourage a positive local investor environment | 21 32% | 20 30% | 16 24% | 9 14% | 0 0% |
| 2 | Access to business capital | 18 27% | 19 29% | 15 23% | 14 21% | 0 0% |
| 3 | Increase resources for economic development | 17 26% | 16 24% | 19 29% | 13 20% | 1 2% |
| 4 | Increase funding for tourism | 10 15% | 10 15% | 15 23% | 25 38% | 6 9% |
| 5 | Other | 0 0% | 1 2% | 1 2% | 5 8% | 59 89% |

3 Comments:

1. Get the tourist here.
2. Collaborate with nearby regions to streamline the introductions and support entrepreneurs
3. Limit fees and regulations that are not essential for public safety.

**Yuba-Sutter Economic Development District
2016 CEDS Projects, Sorted by Jurisdiction**

| Jurisdiction Project No. Priority | Goal Objective Action | Project Description | Total Cost | Funding Sources | Project Date |
|--|--------------------------------------|--|-------------------|--|-------------------------|
| Regional R1 Long-term | 7 7.1 | <p>Caltrans 2014 Intelligent Transportation Systems/Operational Improvement Plan</p> <p>The plan provides critical guidance to optimize the California state highway system within District 3, which includes Yuba and Sutter counties, by identifying and managing intelligent transportation systems (ITS) and other operational strategies that yield a very high return on investment and benefit-to-cost. ITS refers to advanced communications-based information and electronic technologies, used to manage the transportation network. Operational improvements include projects such as intersection modifications, lane extensions, auxiliary/transition lanes, ramp widening, ramp-merge extensions, and others that reduce the impact of weaving, merging, and queuing. District 3 worked closely with its regional partners and stakeholders in a collaborative effort to develop the plan. More information is available at</p> <p>http://www.dot.ca.gov/dist3/departments/planning/systemplanning/ITS_OP_S.htm.</p> | \$TBD | SHOPP | Various |
| Regional R2 Long-term | 6 6.1 | <p>Caltrans 2013 State Highway Bicycle Facility Plan Projects</p> <p>The plan creates the District's first comprehensive plan that identifies a vision and framework for bicycle facility improvements on California's state highway system in Caltrans District 3, which includes Yuba and Sutter counties. Project cost and completion dates have not yet been identified. More information is available at www.dot.ca.gov/hq/tpp/offices/ocp/complete_streets.html. Projects under consideration in Sutter and Yuba counties include:</p> <p>A. SR 20, N. Township Road to Sutter-Yuba county line: Construct Class II bicycle lane.</p> <p>B. SR 99, Bogue Road to SR 20, Yuba City: Construct Class II bicycle lane.</p> <p>C. SR 99, Ash Street to Ramsdell Drive, Live Oak: Construct Class II bicycle lane.</p> <p>D. SR 20, Yuba-Sutter county line to Buchanan Street, Marysville: Construct Class II bicycle lane.</p> <p>E. SR 20, Buchanan Street to eastern Marysville city limits: Construct Class II bicycle lane.</p> <p>F. SR 20, eastern Marysville city limits to Loma Rica Road: Construct Class III bicycle lane.</p> <p>G. SR 65, State Street to Evergreen Drive, Wheatland: Construct Class II bicycle lane.</p> <p>H. SR 70, south Marysville city limits to 9th Street: Construct Class II bicycle lane.</p> <p>I. SR 70, 9th/B streets to 12th/B streets, Marysville: Construct Class II bicycle lane.</p> <p>J. SR 70, 12th/B streets to E. 24th Street, Marysville: Construct Class II bicycle lane.</p> | \$TBD | Various, including Active Transportation Program (ATP) | Various |
| Regional R3 Long-term | 6 6.1 | <p>Caltrans Complete Streets Implementation Plan Projects</p> <p>A complete street is a street that provides for the safe, comfortable, and convenient travel for all users of all ages and abilities, including motorists and truckers, bicyclists, pedestrians, and transit vehicles. Caltrans is identifying areas on state highways where complete streets would be appropriate and collecting recommendations from local and regional transportation partners to develop complete streets. Projects in the Plan will include bicycle,</p> | \$TBD | Various, including Active Transportation Program (ATP) | Various |

| Jurisdiction Project No. Priority | Goal Objective Action | Project Description | Total Cost | Funding Sources | Project Date |
|---|-----------------------------|---|--|--|--|
| | | <p>six freight improvement projects were identified in Sutter and Yuba counties and ranked from 1 being the highest priority to 4 being the lowest priority. Projects ranked 1 and 2 include the following:</p> <p>Rank 1: A. SR 70, UPRR underpass near Marysville High School, Marysville: Widen and increase vertical clearance B. SR 65, Construct Wheatland highway bypass</p> <p>Rank 2: A. SR 20, Stabler Lane to SR 99, Yuba City: Widen from four to six lanes. B. SR 20, 9th and E streets, Marysville: Modify intersection to widen turning radius for trucks.</p> <p>More information is available at: http://www.dot.ca.gov/dist3/departments/planning/freight.htm</p> | <p>\$12,486,000</p> <p>\$20,558,933</p> <p>\$1,198,641 \$TBD</p> | <p>SHOPP</p> <p>Various</p> <p>STIP, local SHOPP</p> | <p>2022</p> <p>2035</p> <p>2035 2035</p> |
| Regional R7 Mid-term | 2 2.2 | <p>Feather River West Levee Project Sutter and Butte counties are planning to improve 44 miles of levees from Thermalito Afterbay south to the Sutter Bypass to reduce flood risk and remove more than 34,000 properties from FEMA Special Flood Hazard Areas. Among other important improvements, the project will sustain and grow the local economy by creating construction jobs, protect property values, and allow for responsible residential, commercial and industrial development. Phase I –Thermalito Afterbay to Star Bend is targeted to be completed by 2016. Phase II will include the area south of Star Bend to the confluence of the Feather River and the Sutter Bypass.</p> <p>UPDATE: Phase I is in pre-design stage and on time. Phase II is in planning stages.</p> | \$312,000,000 | State of California, property assessment revenues. | Phase I - 2016 Phase 2 - open ended |
| Regional R8 Long-term | 7 7.1 | <p>Fifth Street Bridge Reconstruction and Approaches This public works project would replace the existing two lanes and add an additional two lanes of east-west traffic, drastically reducing the heavy traffic congestion that currently exists. The bridge was constructed in 1958 to replace an overpass destroyed by the 1955 flood. Approximately 33,000 vehicles traverse the bridge daily and 95,000 are anticipated by 2035.</p> <p>The Sacramento Area Council of Government has awarded funding to Yuba City for the \$70 million replacement project. The amount represents the area's local match obligation to replace the bridge. Construction is slated to start in 2016 and take two years to complete. Additional funding is through the federal Highway Bridge Program, High Priority Project federal grant funds and the Regional Surface Transportation Program.</p> <p>UPDATE: Project has been pushed out to 2019 by Caltrans.</p> | \$70,000,000 | | |
| Regional R9 Long-term | 7 7.2 | <p>Wheatland Expressway Develop alignment alternatives, design and construct the Wheatland Expressway that connects to the Lincoln Bypass completed in 2012.</p> <p>The General Plan, adopted in 2006, provides for the expressway to be developed to the east of the existing city limits. No specific alignment has yet been determined but it will likely connect to the Lincoln Bypass south of Wheatland and then reconnect to the existing Highway 65 somewhere north of Wheatland (likely somewhere between South Beale Road and Ostrom Road). Once it is developed, ownership of the expressway would probably be transferred to Caltrans and the city would obtain ownership of the existing Highway 65.</p> | \$150,000,000 | | |

| Jurisdiction Project No. Priority | Goal Objective Action | Project Description | Total Cost | Funding Sources | Project Date |
|---|-----------------------------|--|---------------|--------------------|-----------------|
| L | | F. SR 99 Elm Street to Coleman Road, Live Oak: Construct additional two lanes with curbs, gutters, sidewalks, Phase 3. | \$31,434,000 | STIP, local | 2036 |
| L | | G. SR 99, Bogue Road to SR 20, Yuba City: Widen expressway to six lanes. | \$110,226,000 | STIP, local | 2035 |
| L | | H. SR 65/70, Goldfields Parkway: Construct new interchange. | \$5,661,000 | STIP, local | 2028 |
| L | | I. SR 99, Nevada Street to Riviera Road, Live Oak: Construct additional two lanes with curbs, gutters, and sidewalks, Phase 4. | \$734,000 | STIP, local | 2036 |
| L | | J. SR 99, Coleman Road to Nevada Street, Live Oak: Construct additional two lanes with curbs, gutters, and sidewalks, Phase 5. | \$874,540 | STIP, local | 2036 |
| L | | K. SR 20, Stabler Lane to SR 99, Yuba City: Widen highway to six lanes. | \$2,000,000 | STIP, local | 2036 |
| L | | L. SR 70, Earl Road interchange: Construct improvement to interchange. | | | |
| Regional R16 Various | 7 7.1 | Caltrans/Sacramento Area Council of Governments Metropolitan Transportation Plan Major planned and programmed state highway projects within Yuba-Sutter are identified in the following: | | | |
| S | 7.1.3 | A. SR 20, Marysville Road to east of lower Smartsville Road: Rehab pavement. UPDATE: Rehab completed | \$8,318,000 | SHOPP | 2016 |
| M | | B. SR 20, east of McGanney Lane to Yuba-Nevada county line and to Mooney Flat Road: Shoulder and curve improvements. | \$23,889,000 | SHOPP | 2018 |
| M | | C. SR 70, Simmerly Slough: Bridge replacement. | \$24,014,000 | SHOPP | 2018 |
| L | | D. SR 70, Feather River Parkway: Construct a two-lane expressway route through Marysville adjacent to the Feather River Levee from 3rd Street to north of Binney Junction with connections at both the 5th Street and 10th Street bridges. Phase 1: \$75 million; Phase 2: \$80 million; Phase 3: \$80 million. | \$235,000,000 | Various | 2036 |
| L | | E. SR 20, N. Walton Avenue to Rocca Way, Yuba City: Widen highway to six lanes. | \$2,000,000 | STOP, local | 2036 |
| L | | F. SR 70, McGowan Parkway: Widen interchange overpass and add traffic signals. | \$5,244,000 | SHOPP | 2035 |
| L | | G. SR 20, Parks Bar Road to Hammonton-Smartsville Road: Shoulder, curve, and turn lane improvements. | \$6,500,000 | SHOPP | 2022 |
| L | | H. SR 99, Lomo railroad crossing north of SR 99/Live Oak Blvd. intersection: Right-of-way and construction of railroad crossing. | \$10,000,000 | STIP, local | 2022 |
| L | | I. SR 70, Marysville Union Pacific Railroad underpass: Widen underpass. | \$12,486,000 | SHOPP | 2022 |
| L | | J. SR 70, north of Marysville to Yuba-Butte county line: Construct passing lanes. | \$37,457,000 | SHOPP | 2022 |
| L | | K. SR 20, Loma Rica Road to Kibbe Road: Construct passing lanes. | | | |
| L | | L. SR 20, Marysville Road to Sicard Street: Shoulder, curve, and turn lane improvements. | \$2,500,000 | SHOPP | 2025 |
| L | | | \$5,500,000 | SHOPP | 2025 |
| L | | M. SR 99, north of Yuba City to Sutter-Butte county line: Construct passing lanes. | \$20,000,000 | SHOPP | 2025 |
| L | | N. SR 20/99, Yuba City: Construct a full interchange, right-of-way acquisition. | | | |
| L | | O. SR 20, Yuba and Sutter counties: Widen 10th Street bridge to six lanes. | \$25,000,000 | STIP, local | 2026 |
| L | | | \$60,000,000 | STIP, local | 2035 |
| Regional R17 Short-term | 3 3.1.4 | Beale Air Force Base Electricity Beale Air Force Base experiences increased power outages caused by overloads, increased sustainment costs for power restoration and more reliance on generator power that could result in potential notices of air violation. The base must establish redundant/survivable 60KVa power, meet the growing need for power, sustain 25MW peak, support uninterrupted cyberspace missions, and recapitalize electrical infrastructure. Beale AFB Civil Engineers have programmed resource requirements for \$28.1 million to incrementally upgrade the electrical infrastructure over fiscal years (October 1-September 30) 2015 through 2020 | \$28,100,000 | Federal | 2015-2020 |
| Regional R18 Short-Term | 3 3.1.5 | Beale Air Force Base Dams There are a total of 22 dams on Beale AFB, 14 of which are FEMA reportable. During the early part of 2017, Beale -- along with much of Northern California -- experienced a significant amount of rainfall which caused two dams to be | \$8,000,000 | Federal | 2017 |

| Jurisdiction Project No. Priority | Goal Objective Action | Project Description | Total Cost | Funding Sources | Project Date |
|---|-----------------------------|--|---------------|--------------------|-----------------|
| Sutter Co. S9 Short-term | 2 2.1 | County Wastewater Extension Extend wastewater service from Yuba City to the airport and Sheriff's facilities on 2 nd Street. | \$450,000 | | |
| Sutter Co. S10 Short-term | 2 2.1 | Sutter North Roadway Facilities Project This public works project would improve traffic safety and circulation by improving the signal at the intersection of State Highway 20 and Acacia Road and widening Acacia Road to four lanes from Highway 20 north through the community of Sutter. | \$8,500,000 | | |
| Sutter Co. S11 Short-term | 5 5.5 | Main Jail Expansion Expand the existing high-security facility by 42 beds and renovate the existing medical, storage, and food preparation areas. Project includes seismic upgrade and fire sprinkler installation in existing structures. Financed through California AB 900 Phase II Bond Program which authorizes bond funding for California Department of Corrections and Rehabilitation prison projects, reentry facilities, and local jail beds to ease the overcrowding in California's prisons and local jails. UPDATE: Sutter County has completed the design phase and expects to begin construction June 2017. It will add 14 medium security female beds, 28 maximum security male beds as it creates 5,300 sq. ft. of housing and program space and renovates 6,900 sq. ft. of jail and kitchen space. | \$11,000,000 | AB900 | |
| Sutter Co. S12 Short-term | 2 2.1 | Energy Savings and Generation Project An energy efficiency and generation project to install, monitor, and service energy saving and generating projects for County facilities. Project is funded by a bank loan. UPDATE: Solar Arrays installation has been installed in 9 locations, Health & Human Services, Elections Building, Veterans Memorial Community Building, County Library, Probation Dept., Agricultural Building, General Services Building, Welfare Office, and Fire Station # 6. Ground General Array is under construction and Mental Health building is pending. | \$10,500,000 | County | |
| Sutter Co. S13 Short-term | 5 5.4 | Sutter County Transitional Homeless Shelter This transitional shelter will house up to 60 homeless persons. The facility would include dormitory sleeping areas, a kitchen area, and a laundry area. Once developed, the County expects the program would assist persons with securing permanent housing, and obtaining employment. UPDATE: The County is currently studying the use of County property adjacent to the Sutter County Airport. | | | |
| Yuba Co. Y1 Long-term | 3 3.2 | Highway 65 Regional Wastewater Treatment Plant This public works project would provide a new wastewater treatment facility located in the Highway 65 corridor near the Sports and Entertainment Zone area capable of supplementing and/or replacing the existing wastewater treatment plant. | \$80,000,000 | | |
| Yuba Co. Y2 Long-term | 3 3.2 | Yuba River Parkway This public works project would construct a four-lane arterial around the easterly side of Marysville through the East Linda Specific Plan from Highway 65 at McGowan Parkway to Highway 20 at Plantz Road. | \$150,000,000 | | |
| Yuba Co. Y3 Mid-term | 3 3.2 | Highway 70/Plumas-Arboga Interchange – Phase 2 This public works project would link Phase 1 of the Highway 70/Plumas-Arboga Interchange to the eastern Phase 2 component of the interchange to include a Union Pacific Railroad overpass. | \$14,000,000 | | |

| Jurisdiction Project No. Priority | Goal Objective Action | Project Description | Total Cost | Funding Sources | Project Date |
|---|-----------------------------|--|-------------|-------------------------------|-----------------|
| Yuba Co. YA3 Mid-term | 3 3.2 | On-Site and Off-Site Improvements to Industrial Park No. 2 This project would connect the road that ends at Skyway Drive to a 30-acre industrial park and provide an access road, curbs, gutters, and drainage facilities necessary to serve Industrial Park No. 2. | \$1,500,000 | | |
| Yuba Co. YA4 Mid-term | 3 3.2 3.2.2 | Site Improvements to Industrial Park Site No. 2 This public works project would provide street improvements, sewer system improvements, and water system improvements in order to provide access to 14 aviation-related corporate hangar lots, 10 acres of industrial property, and provide emergency access to the airport's crosswind runway. The project area has wetlands issues to address. | \$850,000 | | |
| Yuba Co. YA5 Short-term | 3 3.2 | Site Improvements to Industrial Park Sites No. 3 and 4 This public works project would improve the streets, drainage, and sewer facilities. Eleventh Avenue would be extended from Arboga Road into the airport and Aviation Way would connect Arboga Road to Eleventh Avenue and Sky Harbor Drive, providing access to 30 acres of industrial property. | \$750,000 | Federal and local funds | 2020 |
| Yuba Co. YA6 Short-term | 3 3.2 | Yuba County Airport Taxiway Yuba County Airport would construct a taxiway serving the commercial buildings along Skyway Drive, west of the existing runway. The taxiway would be 25 feet wide and extend 3,700 feet in length. Other improvements would include installation of storm drains and crossings over existing storm drains. UPDATE: EDA Grant pending, Biological Assessment Completed, Yuba County CEQA exemption filed. SHPO documents filed and concurrence received. Yuba County Airport Layout Plan approval, EDA NEPA and Document of "No Effect", and FAA Cat Ex are all pending. | \$1,900,000 | Federal, local | 2016 |
| Yuba Co. RD1 Long-term | 3 3.2 | West Linda Detention Basin and Pumping Station This public works project will modify the existing low-lying area into a detention basin and create a pumping station to handle drainage within the West Linda area and create a multi-use recreational field/park that benefits existing low-income residents and businesses. | \$4,500,000 | | |
| Yuba Co. RD2 Long-term | 3 3.2 | RD784 Facility Relocation and Command Center This public works project would relocate Reclamation District 784 offices and headquarters above the level of potential levee breach to Anderson Road and the new setback levee. The new site would create a command center and radio tower to serve a drainage and emergency services communication network for police, fire and emergency medical services in the south Yuba and Sutter counties area. | \$3,000,000 | | |
| Yuba Co. RD3 Long-term | 3 3.2 | Plumas Lake Pond Improvements This public works project would obtain right of ways and channel improvements to convey 100-year storm runoff flows for central Plumas Lake adjacent to the Plumas Lake Golf Course. | \$2,750,000 | | |
| Yuba Co. RD4 Long-term | 3 3.2 | Pump Station No. 9 Upgrades This public works project would provide redundant pumping, backup generation and SCADA electronic system to existing Pump No. 9 as required by FEMA for operation during storm events and would protect West Linda and the Lindhurst Avenue commercial area. | \$1,800,000 | | |
| Yuba Co. RD5 Long-term | 3 3.2 | Pump Station No. 10 Upgrades This public works project would upgrade Pump Station No. 10; provide backup power and redundant pump for the facility serving the central Plumas Lake Specific Plan area. | \$1,500,000 | | |

| Jurisdiction Project No. Priority | Goal Objective Action | Project Description | Total Cost | Funding Sources | Project Date |
|---|-----------------------------|--|--|---|-----------------|
| | | plant that could potentially serve many new industrial customers in the Melody and Furneaux areas. OPUD will need to lease a small portion of land from the county adjacent to the plant to the west and build a backwash tank to properly collect and dispose of the iron and manganese sludge. | | | |
| Yuba Co. OPUD4 Mid-term | 3 3.2 | Mary/George/Harvey Sewer and Water Improvements, Olivehurst A public works project that would help in an area with limited water service and no sewer service. This area has chronic problems with septic tank failures and private well contamination. | \$950,000 | | |
| Yuba Co. OPUD5 Short-term | 3 3.2 | Rancho Road/Highway 65 Commercial and Industrial Area This public works project is necessary to provide a sewer and water line to properties in and around the Rancho Road/Highway 65 industrial properties to support current and future industrial park development plans. | \$15,000,000 | Federal, state and local funds | 2020 |
| Yuba Co. LCWD1 Mid-term | 3 3.2 | Linda Avenue/Griffith Water Treatment This Linda County Water District project would construct Well No. 17 and a water treatment facility at Linda Avenue at Griffith, to serve the East Linda Specific Plan area. | \$5,000,000 | | |
| Yuba Co. PVT1 Mid Term | 3 3.2 | Forest Biomass Business Center Development – Camptonville This biomass energy facility would be a part of a new 20-acre business Campus located at the site of a former sawmill in Celestial Valley. UPDATE: Feasibility study, Technology due diligence, con-products consideration, utility interconnection Study, Condition Use Permit, CEQ Compliance, project developer selection and site assessment have been completed. | 76,445 144,887 23,817 45,000 4,900,870 | Sierra Nevada Conservan cy USDA National Forest foundatio n YCWA CA STATE | |
| Live Oak LO1 Long-term | 2 2.3 | Grade-Separated Rail and Highway Overpass The City of Live Oak General Plan Project Area and existing city limits are divided by State Route 99 and the Union Pacific Railroad line running parallel within close proximity of one another. Currently all crossings are at grade, causing all east/west routes to close nearly at the same time when trains pass through the community. A grade-separated crossing is critical for future circulation and public safety. | Unknown | Unknown | Unknown |
| Live Oak LO2 Long-term | 3 3.2 | Infrastructure Improvements to Areas for Job Creation City of Live Oak has annexed 370 acres adjacent to State Route 99 both north and south of the former city limits and within the 2030 General Plan project area. The property is zoned for business uses; in order to locate new businesses in this area, both water and sewer improvements are necessary. It is anticipated that each area will require a new public well, sewer lift station and appropriately-sized force mains. In addition, the city is seeking to evaluate the feasibility of rezoning property currently zoned for housing that may be better utilized for near-term employment uses because of the close proximity to the city's wastewater treatment plant, existing water service or other key infrastructure. | Unknown | CDBG, EDA | Unknown |
| Live Oak LO3 Long-term | 6 6.1 | New Fire Station/Sheriff's Substation East of State Route 99 State Route 99 and the Union Pacific Railroad create a north/south barrier through the entire City of Live Oak Sphere of Influence. Live Oak's current public safety facilities are located on the west side of both the highway and railroad. As Live Oak grows it is important to maintain public safety facilities on the east side of the highway and railroad to ensure adequate response times. | \$3,200,000 | Unknown | Unknown |

| Jurisdiction Project No. Priority | Goal Objective Action | Project Description | Total Cost | Funding Sources | Project Date |
|---|--|--|--------------|--|-----------------|
| | | Construction is expected in 2018. Reconstruction to the east of State Route 99 is also necessary and will be completed in 2017. | | | |
| Live Oak LO12 Short-term | 2 2.3 | <p>Water Service and Supply Improvements for Live Oak East of State Route 99 Current water service is limited by undersized main lines crossing the highway and the closure of Live Oak Well #5 due to nitrate contamination. A combination of improved water mains and a new or reconditioned well with arsenic treatment and storage is necessary to allow for both growth and public safety needs.</p> <p>UPDATE: In 2018 the city will complete construction of a 12-inch water main in Pennington Road from Connecticut Avenue east to Orchard Avenue with associated road improvements. In addition, the City will construct a new 2,000-gpm well site with arsenic filtration, storage, booster pump and connection to the distribution system. The well site will be located on Larkin Road in the northeast quadrant of the city. Phase 1 of the project will be completed in 2017 and includes the 1,000-gpm well with arsenic filtration and connection to the distribution system. The city is seeking funding for Phase 2</p> | \$6,500,000 | CDBG, Prop 84, local funds | 2015/ 2016 |
| Live Oak LO13 Short-term | 2 2.3 2.3.1.a | <p>Soccer Park/Drainage Basin Improvements Live Oak has completed construction of Phase 1 of a joint-use storm drainage detention basin and soccer park. The basin is critical for reducing storm drain flows downstream of the existing city and is a key feature in the city's Master Drainage Study. The soccer park will be an important recreational asset and is funded with a Proposition 84 (Safe Drinking Water, Water Quality and Supply, Flood Control, River and Coastal Protection Bond Act of 2006) grant. In 2018 the City will make additional improvements including paving the parking area and adding a maintenance facility. The City is seeking funding for construction of Phase 2 improvements including one or more additional soccer fields in the complex.</p> | \$52,000,000 | Prop 84 Grant 1,800,000 2,000,000 in kind funding – Sutter Butte Flood Control Agency, 700,000 – City of Live Oak | 2015 |
| Live Oak LO14 Short-term | 2 2.3 | <p>Wastewater Treatment Plant Solar Live Oak's new wastewater treatment plant was designed with the possibility of connection to a solar array to power the plant.</p> <p>UPDATE: Live Oak completed a feasibility analysis and is now seeking funding for installation of the improvements.</p> | \$2,200,000 | WRCB | 2015 |
| Live Oak LO15 Short-term | 3 3.2 | <p>Leo Chesney Center Reuse Due to realignment policies adopted by the State Legislature, this private, minimum security correctional facility in Live Oak was closed in September 2011. The City has secured CDBG funding for the reuse plan which was completed in 2015. In collaboration with the property owner, the City is actively looking to attract alternative uses to the site.</p> | Unknown | Unknown | Unknown |
| Live Oak LO16 Short-term | 6 6.1 6.1.1 2 2.3 2.3.1 | <p>Live Oak Skate and Bike Park Live Oak has completed design for a ¼-acre skate and bicycle park to be located in Live Oak's downtown Memorial Park and has secured CDBG funding for the project.</p> <p>UPDATE: Project is under construction and will be completed in 2017</p> | \$785,000 | CDBG | 2016 |
| Live Oak LO17 Short-term | 6 6.1 | <p>Bicycle and Pedestrian Infrastructure Master Plan Live Oak has received funding from SACOG for development of a bicycle and pedestrian facilities master plan. Completion of the plan in 2016 will define projects and initial cost estimates.</p> | \$60,000 | SACOG | 2016 |

| Jurisdiction Project No. Priority | Goal Objective Action | Project Description | Total Cost | Funding Sources | Project Date |
|---|-----------------------------|--|-------------|---------------------------------------|-----------------|
| | | Supplemental Environmental Project as agreed to with the Central Valley Regional Water Quality Control Board. | | | |
| Marysville M7 Mid-term | 2 2.3 | <p>Rebuild 5th Street to Complete Streets Standards from State Route 70 to J Street.</p> <p>This is one part of a multi-street local traffic circulation plan designed to accommodate heightened commuter traffic flows over the new four-lane 5th Street bridge connecting Marysville and Yuba City, with improved access to the newly expanded Rideout Regional Health Center Campus, and serving planned future business growth within the Medical Arts District. Working in conjunction with project M8 below and modifications to 3rd Street, this project will include engineering and construction to fulfill Complete Streets standards for safe pedestrian and bicycle use along this major surface artery.</p> <p>UPDATE: Marysville has been awarded \$700,000 in funding under the State Active Transportation Program in part, to undertake phase 1 of design/engineering for 5th Street. RFP for engineering service is currently being developed for immediate circulation.</p> | 3,250,000 | State Active Transport ation | 2019 |
| Marysville M8 Mid-term | 2 2.3 | <p>Extend 2nd Street from State Route 70 to J Street</p> <p>A public works project to improve circulation around the newly-expanded Rideout Regional Health Center and commuter through-traffic between Marysville and Yuba City across the 5th Street Bridge. The project will include land acquisition, engineering and construction.</p> <p>UPDATE: Marysville has been awarded \$700,000 in funding under the State Active Transportation Program in part, to undertake a project study report for 2nd Street. RFP for engineering services is currently being developed for immediate circulation.</p> | \$2,500,000 | State Active Transport ation | 2019 |
| Marysville M9 Mid-term | 6 6.1 | <p>Decommission Wastewater Treatment Plant and Appurtenances</p> <p>This is a public works project to fully decommission the existing municipal wastewater treatment plant and ponds beginning in 2015 per the city's agreement with Central Valley Regional Water Quality Control Board. To satisfy a cease-and-desist order, the city has entered into agreement with the Linda County Water District to transfer its wastewater stream to the new regional plant in Linda effective late 2017.</p> | \$2,000,000 | | 2018 |
| Marysville M10 Short-term | 3 3.2 | <p>General Plan Update</p> <p>Update the General Plan to reflect current conditions and anticipated changes within the City and to include planning for growth within the City's sphere of influence.</p> | \$550,000 | | 2019 |
| Marysville M11 Short-term | 6 6.1 | <p>Regional Bicycle and Pedestrian "Bike Hub"</p> <p>The City is preparing a Bike and Pedestrian Master Plan within the city limits to connect to the broader regional bike and pedestrian trail that extends throughout Yuba County and across the Feather River into Yuba City. The purpose for the Bike Hub is to serve as a convenient portal and gateway to the regional trail system, offering a central facility for competitive bike rallies and individuals to access the regional system, and provide bicycle and pedestrian-related retail services available under one roof, including bike rental and repair shops, outdoor gear and apparel, juice bar, community meeting center and visitor center.</p> <p>UPDATE: Marysville has received \$46,500 in CDBG project funding to prepare a feasibility plan for a possible multi-use Bike Hub/Community Center. Following competitive procurement, a firm has been selected to prepare the plan.</p> | \$2,500,000 | CDBG | 2018 |

| Jurisdiction Project No. Priority | Goal Objective Action | Project Description | Total Cost | Funding Sources | Project Date |
|---|-----------------------------|---|---------------|---|-----------------|
| Wheatland W1 Mid-term | 6 6.1 | Wastewater Treatment Plant Design, environmental and planning efforts are currently underway for a plant with capacity to serve a future community of 35,000 residents; however, a short-term need may arise to provide some redundancy improvements to the existing plant before a new plant is built. UPDATE: Wheatland and Yuba County have met several times over the past year and are in the process of developing a JPA for South Yuba County transportation, specifically to explore and develop funding opportunities for the next steps in this project. | \$50,000,000 | Development impact fees, unknown | Unknown |
| Wheatland W2 Mid-term | 3 3.2 | Wheatland Expressway Develop alignment alternatives, design and construct the Wheatland Expressway that connects to the Lincoln Bypass which was completed in 2012. The General Plan, adopted in 2006, provides for the expressway to be developed to the east of the existing city limits. No specific alignment has yet been determined but it will likely connect to the Lincoln Bypass south of Wheatland and then reconnect to the existing Highway 65 somewhere north of Wheatland (likely somewhere between South Beale Road and Ostrom Road). Once it is developed, ownership of the expressway would probably be transferred to Caltrans and the city would obtain ownership of the old Highway 65. | \$150,000,000 | Development impact fees, unknown revenue sources to be developed | Unknown |
| Wheatland W3 Mid-term | 6 6.1 | Beale Wastewater Treatment Plant This project is currently in the conceptual stage as the City prepares to submit a proposal to Beale Air Force Base pursuant to a recent request for proposal issued by the Air Force. Through City operation, the existing Air Force-operated plant could transition to a plant serving much of southern Yuba County as a regional facility serving not only Wheatland, but much of the currently unserved unincorporated county that is slated for industrial and employment development (See Yuba County goal 2). UPDATE: Is still under consideration. | \$10,000,000 | Development impact fees, treatment plant use fees | Unknown |
| Wheatland W4 Mid-term | 6 6.1 | Levee Improvement Projects The City is currently in the process of coordinating with local reclamation districts to protect developable lands within the City's Sphere of Influence. As a part of this effort, the City is seeking completion of a reconnaissance study for improvements to the Dry Creek levee. UPDATE: The city of Wheatland recently partnered with RD2103 to submit a Small Communities Grant for a Flood risk reduction feasibility study and was awarded the grant in March. The total funding amount to be awarded for each project will be determined upon DWR's approval of contract agreement scope of work. | \$1,000,000 | DWR | Unknown |
| Wheatland W5 Mid-term | 6 6.1 | Sunset Valley Duplexes The Sunset Valley Duplexes consists of 88 apartments made affordable to lower income families. Mercy Housing, Inc., a national nonprofit affordable housing provider, is now leading an effort to recapitalize the property through various competitive state and federal affordable housing funding sources. The plan proposes to address physical deficiencies of the property comprehensively. Goals include new water and sewer infrastructure, new landscaping, new energy efficient building systems, and complete flood risk/insurance mitigation. If funding sources are identified, total street reconstruction is also planned at \$200,000 and included in the above estimate. In partnership with residents, community groups, City of | \$16,000,000 | State, Low Income Tax Credit, Federal Home Loan Bank Grant, Mercy Housing | December 2015 |

| Jurisdiction Project No. Priority | Goal Objective Action | Project Description | Total Cost | Funding Sources | Project Date |
|---|-----------------------------|--|------------|--------------------|-----------------|
| | | UPDATE: The first phase of the Wheatland Community Garden was completed in 2013 and continues to flourish. There is no immediate plans for the next phase as there are still a few plots remaining available in the first phase area. | | | |

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